

FINANCIAL MANAGEMENT

Goal: 1 **Ensure the safety and security of the City's assets**

Service: 1	<u>Payroll/Personnel Services</u>	FY 03 Expenditures: \$86,101 FY 03 Revenues: \$86,101 FY 03 Net Cost: \$0 FY 03 FTEs: 1.25	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 2	<u>Cash Management Services--Oversight and Protection</u>	FY 03 Expenditures: \$407,401 FY 03 Revenues: \$458,241 FY 03 Net Cost: (\$50,840) FY 03 FTEs: 1.00	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 3	<u>Debt Management - Debt Obligations, Bonds and Leases</u>	FY 03 Expenditures: \$250,448 FY 03 Revenues: \$250,448 FY 03 Net Cost: \$0 FY 03 FTEs: 2.35	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 4	<u>Investment Management - Preserving Principal and Abating Risk while Generating Investment Earnings</u>	FY 03 Expenditures: \$305,140 FY 03 Revenues: \$305,140 FY 03 Net Cost: \$0 FY 03 FTEs: 1.77	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 5	<u>Revenue Program - Tracking and Reporting</u>	FY 03 Expenditures: \$80,240 FY 03 Revenues: \$80,240 FY 03 Net Cost: \$0 FY 03 FTEs: 0.87	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 6	<u>Safety Program</u>	FY 03 Expenditures: \$31,439 FY 03 Revenues: \$31,439 FY 03 Net Cost: \$0 FY 03 FTEs: 0.35	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 7	<u>Deferred Compensation Services</u>	FY 03 Expenditures: \$65,125 FY 03 Revenues: \$65,125 FY 03 Net Cost: \$0 FY 03 FTEs: 0.40	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 8	<u>Protect City Tax Revenues</u>	FY 03 Expenditures: \$91,184 FY 03 Revenues: \$91,184 FY 03 Net Cost: \$0 FY 03 FTEs: 0.65	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 9	<u>Business Cooperation Program</u>	FY 03 Expenditures: \$91,184 FY 03 Revenues: \$91,184 FY 03 Net Cost: \$0 FY 03 FTEs: 0.65	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 10	<u>CalPERS Legislation & Board Actions</u>	FY 03 Expenditures: \$95,299 FY 03 Revenues: \$0 FY 03 Net Cost: \$95,299 FY 03 FTEs: 0.45	General Fund <input type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input checked="" type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 11	<u>Preferential Parking Permits Program</u>	FY 03 Expenditures: \$10,000 FY 03 Revenues: \$11,000 FY 03 Net Cost: (\$1,000) FY 03 FTEs: 0.23	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Goal: 2	Provide the financial resources necessary to support the goals and operations of City departments			Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 1	<u>Payroll Accounting</u>	FY 03 Expenditures: \$1,147,272 FY 03 Revenues: \$0 FY 03 Net Cost: \$1,147,272 FY 03 FTEs: 5.10	General Fund <input type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 2	<u>Business License Enforcement Services</u>	FY 03 Expenditures: \$290,000 FY 03 Revenues: \$1,000,000 FY 03 Net Cost: (\$710,000) FY 03 FTEs: 4.70	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 3	<u>Parking Citations Processing Services</u>	FY 03 Expenditures: \$704,546 FY 03 Revenues: \$84,000 FY 03 Net Cost: \$620,546 FY 03 FTEs: 9.00	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 4	<u>City Collection Services</u>	FY 03 Expenditures: \$779,004 FY 03 Revenues: \$777,920 FY 03 Net Cost: \$1,084 FY 03 FTEs: 9.14	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 5	<u>Utility Billing</u>	FY 03 Expenditures: \$4,807,294 FY 03 Revenues: \$5,199,122 FY 03 Net Cost: (\$391,828) FY 03 FTEs: 11.03	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 6	<u>City Billing Services</u>	FY 03 Expenditures: \$779,004 FY 03 Revenues: \$779,004 FY 03 Net Cost: \$0 FY 03 FTEs: 7.09	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 7	<u>Cashiering and Payment Processing Services</u>	FY 03 Expenditures: \$1,157,903 FY 03 Revenues: \$1,922,416 FY 03 Net Cost: (\$764,513) FY 03 FTEs: 12.83	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 8	<u>Cash Management - Liquidity Management</u>	FY 03 Expenditures: \$93,835 FY 03 Revenues: \$93,835 <hr/> FY 03 Net Cost: \$0 FY 03 FTEs: 0.85	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 9	<u>Revenue Program - Generating, Collecting, Retaining and Recovering Revenues</u>	FY 03 Expenditures: \$82,334 FY 03 Revenues: \$82,334 <hr/> FY 03 Net Cost: \$0 FY 03 FTEs: 0.51	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 10	<u>Purchasing Services</u>	FY 03 Expenditures: \$724,427 FY 03 Revenues: \$119,188 <hr/> FY 03 Net Cost: \$605,239 FY 03 FTEs: 9.50	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 11	<u>Grants Accounting</u>	FY 03 Expenditures: \$667,756 FY 03 Revenues: \$0 <hr/> FY 03 Net Cost: \$667,756 FY 03 FTEs: 7.90	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Health (SR130), Housing Development ((SR135), Community Development (SR150), All Redevelopment Fund	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 12	<u>General Accounting</u>	FY 03 Expenditures: \$1,144,830 FY 03 Revenues: \$14,000 <hr/> FY 03 Net Cost: \$1,130,830 FY 03 FTEs: 14.95	General Fund <input checked="" type="checkbox"/> Insurance Fund <input checked="" type="checkbox"/> Tidelands <input checked="" type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 13	<u>Project Accounting</u>	FY 03 Expenditures: \$556,760 FY 03 Revenues: \$500,000 <hr/> FY 03 Net Cost: \$56,760 FY 03 FTEs: 6.00	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 14	<u>Accounts Payable</u>	FY 03 Expenditures: \$459,972 FY 03 Revenues: \$0 FY 03 Net Cost: \$459,972 FY 03 FTEs: 8.30	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 15	<u>Technical Systems Support</u>	FY 03 Expenditures: \$409,323 FY 03 Revenues: \$398,772 FY 03 Net Cost: \$10,551 FY 03 FTEs: 3.00	General Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input checked="" type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 16	<u>General Administrative Services</u>	FY 03 Expenditures: \$544,684 FY 03 Revenues: \$499,994 FY 03 Net Cost: \$44,690 FY 03 FTEs: 5.20	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 17	<u>Utility New Services</u>	FY 03 Expenditures: \$166,298 FY 03 Revenues: \$185,136 FY 03 Net Cost: (\$18,838) FY 03 FTEs: 2.25	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 18	<u>Utility Customer Services</u>	FY 03 Expenditures: \$1,805,788 FY 03 Revenues: \$2,096,342 FY 03 Net Cost: (\$290,554) FY 03 FTEs: 27.49	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input checked="" type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 19	<u>Administer and Monitor Assessment Districts</u>	FY 03 Expenditures: \$5,241 FY 03 Revenues: \$100,510 FY 03 Net Cost: (\$95,269) FY 03 FTEs: 0.55	General Fund <input checked="" type="checkbox"/> Tidelands <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/>	Insurance Fund <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

Service: 20 <u>Financial Legislative Services</u>	FY 03 Expenditures: \$54,423 FY 03 Revenues: \$54,423 <hr/> FY 03 Net Cost: \$0 FY 03 FTEs: 0.60	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Goal: 3 <i>Develop sound financial strategies for business decisions</i>			
Service: 1 <u>Prepare Annual Budget</u>	FY 03 Expenditures: \$309,781 FY 03 Revenues: \$0 <hr/> FY 03 Net Cost: \$309,781 FY 03 FTEs: 2.80	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Allocated through the Indirect Cost Plan (ICP)	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 2 <u>Monitor & Analyze Current Budget</u>	FY 03 Expenditures: \$221,086 FY 03 Revenues: \$0 <hr/> FY 03 Net Cost: \$221,086 FY 03 FTEs: 2.00	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Allocated through the Indirect Cost Plan (ICP)	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 3 <u>Provide Information on Budget</u>	FY 03 Expenditures: \$184,238 FY 03 Revenues: \$0 <hr/> FY 03 Net Cost: \$184,238 FY 03 FTEs: 1.80	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Allocated through the Indirect Cost Plan (ICP)	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Service: 4 <u>Prepare Long-Range Financial Plan</u>	FY 03 Expenditures: \$36,848 FY 03 Revenues: \$0 <hr/> FY 03 Net Cost: \$36,848 FY 03 FTEs: 0.40	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input checked="" type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input checked="" type="checkbox"/> Allocated through the Indirect Cost Plan (ICP)	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>
Service: 5 <u>Coordinate & Monitor Departmental Budget</u>	FY 03 Expenditures: \$74,924 FY 03 Revenues: \$74,924 <hr/> FY 03 Net Cost: \$0 FY 03 FTEs: 0.80	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input type="checkbox"/>

Service: 6 <u>Revenue Strategies</u>	FY 03 Expenditures: \$51,899 FY 03 Revenues: \$51,899 FY 03 Net Cost: \$0 FY 03 FTEs: 0.20	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
	FY 03 Expenditures: \$11,303 FY 03 Revenues: \$11,303 FY 03 Net Cost: \$0 FY 03 FTEs: 0.06	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
	FY 03 Expenditures: \$5,919 FY 03 Revenues: \$5,919 FY 03 Net Cost: \$0 FY 03 FTEs: 0.03	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
	FY 03 Expenditures: \$5,894 FY 03 Revenues: \$5,894 FY 03 Net Cost: \$0 FY 03 FTEs: 0.04	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
Goal: 4 <i>Actively support the local business economy</i>			
Service: 1 <u>Business License Billing Services</u>	FY 03 Expenditures: \$514,901 FY 03 Revenues: \$7,200,000 FY 03 Net Cost: (\$6,685,099) FY 03 FTEs: 7.30	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>
	FY 03 Expenditures: \$152,852 FY 03 Revenues: \$33,265 FY 03 Net Cost: \$119,587 FY 03 FTEs: 1.30	General Fund <input checked="" type="checkbox"/> Insurance Fund <input type="checkbox"/> Tidelands <input type="checkbox"/> Employee Benefits Fund <input type="checkbox"/> Civic Center Fund <input type="checkbox"/> General Services Fund <input type="checkbox"/> Fleet Fund <input type="checkbox"/> Other <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/> Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

DRAFT

Service: 3 Business Community Financial Advisory Services

FY 03 Expenditures:	\$33,484
FY 03 Revenues:	\$33,484
FY 03 Net Cost:	\$0
FY 03 FTEs:	0.17

General Fund <input checked="" type="checkbox"/>	Insurance Fund <input type="checkbox"/>	Opportunity for Privatization <input type="checkbox"/>	
Tidelands <input type="checkbox"/>	Employee Benefits Fund <input type="checkbox"/>		
Civic Center Fund <input type="checkbox"/>	General Services Fund <input type="checkbox"/>		
Fleet Fund <input type="checkbox"/>	Other <input type="checkbox"/>		
			Added or enhanced in the past 3 yrs <input checked="" type="checkbox"/>

DEPARTMENT TOTALS:

Total FY 03 Expenditures:	\$19,497,384
Total FY 03 Revenues:	\$22,793,786
Total Net Cost:	(\$3,296,402)
Total FTEs:	172.86